

# FISCAL 4Q'23 UPDATE



March 29, 2023

RANKEN, AUSTRALIA • March 12, 2023

# Disclaimers

## Forward-looking Statements

Except for the historical information contained herein, the matters set forth in this presentation are forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including, but not limited to, implied and express statements regarding: the Company's ability to capture market opportunity; whether and when the Company will be able to execute on its growth initiatives; whether the Company will be able to successfully close the agreement to acquire the business of Holding Sinergise d.o.o. in a timely manner, or at all; the successful integration of and ability to achieve potential benefits from strategic acquisitions; the success and benefits of other customer agreements or partnerships; whether the Company will be able to successfully build or deploy its satellites, including new satellites that are in development; whether the Company will be able to continue to scale its organization and operating results; how the Company will execute on its partnerships and contracts and how the Company's partners and customers will utilize the Company's data; and the Company's financial outlook. Words such as "expect," "estimate," "project," "budget," "forecast," "anticipate," "intend," "plan," "seek," "may," "will," "could," "can," "should," "would," "believes," "predicts," "potential," "strategy," "opportunity," "aim," "continue" and similar expressions or the negative thereof, or discussions of strategy, plans, objectives, intentions, estimates, forecasts, outlook, assumptions, or goals, are intended to identify such forward-looking statements. Forward-looking statements are based on the Company's management's beliefs, as well as assumptions made by, and information currently available to them. Because such statements are based on expectations as to future financial and operating results and are not statements of fact, actual results may differ materially from those projected. Factors which may cause actual results to differ materially from current expectations include, but are not limited to: the Company's limited operating history making it difficult to predict its future operating results; the Company's expectations that its operating expenses will increase substantially for the foreseeable future; whether the market for the Company's products and services that is built upon its data set, which has not existed before, will grow as expected; the Company's ability to manage its growth effectively; whether current customers or prospective customers adopt the Company's platform; whether the Company will be able to compete effectively with the increasing competition in its market from commercial entities and governments; the Company's ability to continue to capture certain high-value government procurement contracts; the Company's ability to obtain or maintain regulatory approvals and/or adhere to regulatory requirements, including those related to the Company's ability to operate as a government contractor with the required security clearances; changes in government policies regarding the use of commercial data or satellite operators, material delay or cancellation of certain government programs, government spending authorizations and budgetary priorities; changes in general global economic conditions, the Company's operations (including the development, launch and operation of satellites) or other unforeseen circumstances that may alter or delay the Company's ability to perform under future contracts and may impact the renewal and final profitability of such contracts; the cancellation of contracts by the government and any potential contract options which may or may not be exercised by the government in the future; whether the Company is subject to any risks as a result of its global operations, including, but not limited to, being subject to any hostile actions by a government or other state actor; the Company's international operations creating business and economic risks that could impact its operations and financial results; the interruption or failure of the Company's satellite operations, information technology infrastructure or loss of its data storage, whether by cyber-attacks or other adverse events that limit its ability to perform its daily operations effectively and provide its products and services; whether the Company experiences any adverse events, such as delayed launches, launch failures, its satellites failing to reach their planned orbital locations, its satellites failing to operate as intended, being destroyed or otherwise becoming inoperable, the cost of satellite launches significantly increasing and/or satellite launch providers not having sufficient capacity; the Company's satellites not being able to capture Earth images due to weather, natural disasters or other external factors, or as a result of its constellation of satellites having restrained capacity; if the Company is unable to develop and release product and service enhancements to respond to rapid technological change, or to develop new designs and technologies for its satellites, in a timely and cost-effective manner; downturns or volatility in general economic conditions, including as a result of the COVID-19 pandemic, including any variants thereof, or any other outbreak of an infectious disease; the effects of acts of terrorism, war or political instability, both domestically and internationally, including the current events involving Russia and Ukraine, changes in laws and regulations, or the imposition of economic or trade sanctions affecting international commercial transactions; the loss of one or more of the Company's key personnel, or its failure to attract, hire, retain and train other highly qualified personnel in the future; the Company's ability to raise adequate capital, including on acceptable terms, to finance its business strategies; the seasonality of Planet's business; how rules and regulations in the Company's highly regulated industry may impact its business; if the Company fails to maintain effective internal controls over financial reporting at a reasonable assurance level; and the other factors described under the heading "Risk Factors" in the Annual Report on Form 10-K filed by the Company with the Securities and Exchange Commission (SEC) and any subsequent filings with the SEC the Company may make. Copies of each filing may be obtained from the Company or the SEC. All forward-looking statements reflect the Company's beliefs and assumptions only as of the date of this presentation. The Company undertakes no obligation to update forward-looking statements to reflect future events or circumstances. The Company's results for the year ended January 31, 2023 are not necessarily indicative of its operating results for any future periods.

# Disclaimers

## Use of Non-GAAP Financial Measures

This presentation includes Non-GAAP Gross Profit, Non-GAAP Gross Margin, which is derived from Non-GAAP Gross Profit, and Adjusted EBITDA, which are non-GAAP performance measures that the Company uses to supplement its results presented in accordance with U.S. GAAP. The Company believes these non-GAAP financial measures are useful in evaluating its operating performance, as they are similar to measures reported by the Company's public competitors and are regularly used by analysts, institutional investors, and other interested parties in analyzing operating performance and prospects. Further, the Company believes such non-GAAP measures are helpful in highlighting trends in the Company's operating results because they exclude items that are not indicative of the Company's core operating performance. In addition, the Company includes these non-GAAP financial measures because they are used by management to evaluate the Company's core operating performance and trends and to make strategic decisions regarding the allocation of capital and new investments.

Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation from, as a substitute for, or superior to, measures of financial performance prepared in accordance with U.S. GAAP. Specifically, these measures should not be considered as an alternative to cost of revenue, gross profit, operating expenses, operating income, net income, or any other performance measures derived in accordance with U.S. GAAP or as an alternative to cash flows from operating activities as a measure of liquidity. The non-GAAP financial measures presented are not based on any standardized methodology prescribed by U.S. GAAP and are not necessarily comparable to similarly-titled measures presented by other companies. Further, the non-GAAP financial measures presented exclude stock-based compensation expenses, which has recently been, and will continue to be for the foreseeable future, a significant recurring expense for the Company's business and an important part of its compensation strategy.

Definitions of these non-GAAP financial measures and certain reconciliations are included in the appendix to this presentation.

## Financial Outlook

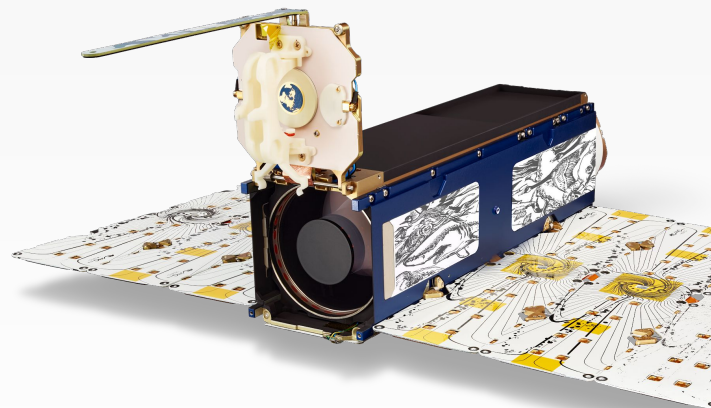
The Company has not reconciled its Non-GAAP Gross Margin outlook, which is derived from Non-GAAP Gross Profit, and Adjusted EBITDA outlook to their most directly comparable GAAP measures (gross profit and net loss, respectively) because certain items that impact gross profit and net loss, such as stock-based compensation expenses and (in the case of Adjusted EBITDA) depreciation and amortization, are uncertain or out of the Company's control and cannot be reasonably predicted. The actual amount of these expenses during the fourth quarter of fiscal year 2023 and fiscal year 2023 will have a significant impact on the Company's future GAAP financial results. Accordingly, a reconciliation of Non-GAAP Gross Margin outlook and Adjusted EBITDA outlook to gross profit margin and net loss, respectively, is not available without unreasonable efforts.

## PLANET'S MISSION

To image the whole world every day and make global change **visible**, **accessible**, and **actionable**.

## Our Public Benefit Corporation (PBC) Purpose:

To accelerate humanity toward a more sustainable, secure, and prosperous world by illuminating environmental and social change.





# The Planet Opportunity

UNIQUE  
DATA



Daily, Global  
Scanning



High Resolution  
Tasking

LARGE  
ADDRESSABLE  
MARKET



AGRICULTURE



DEFENSE &  
INTELLIGENCE



CIVIL



TECHNOLOGY &  
SERVICES



NATURAL RESOURCE  
MANAGEMENT



ENERGY



FINANCE



INSURANCE

HIGHLY SCALABLE  
BUSINESS MODEL



One-to-Many Model

# Planet is 'the Bloomberg Terminal' for Earth Data



# Q4 Highlights

## HIGH GROWTH

+43%

YoY Revenue  
Growth  
vs +23% YoY 4Q'22

## STRONG VISIBILITY

>95%

Annual or  
Multi-Year Contracts  
EoP 4Q'23

## HIGH PREDICTABILITY

94%

% Recurring  
ACV  
EoP 4Q'23

## HIGHLY SCALABLE

58%

Non-GAAP  
Gross Margin<sup>(1)</sup>  
vs 42% Fiscal 4Q'22

## STRONG BALANCE SHEET

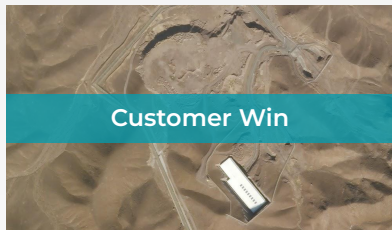
\$409M

Cash, Cash Equivalents,  
Short-term Investments  
EoP 4Q'23

Note: Planet has a Fiscal Year (FY) ending January 31.

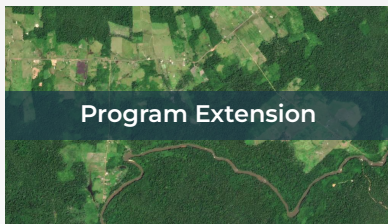
<sup>1</sup> Non-GAAP Gross Margin is defined & calculated as the percentage of Non-GAAP Gross Profit (GAAP Gross Profit adjusted for stock-based compensation and amortization of acquired intangible assets classified as cost of revenue), to revenue during a given period. Definitions of non-GAAP financial measures, a description of their limitations and certain reconciliations are included in the appendix to this presentation.

# Recent Business Highlights



Customer Win

>\$10m ACV Win  
**International  
D&I Customer**



Program Extension

Program Extension  
**Norway's International Climate  
and Forestry Initiative (NICFI)**



Customer Win

New Customer Win  
**Pacific Gas & Electric  
Company (PG&E)**



Customer Win

New Contract  
**NRO for Commercial  
Hyperspectral Capabilities**



Acquisition Announcement

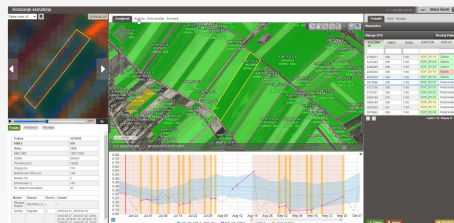
Signed Agreement  
to **Acquire Sinergise**



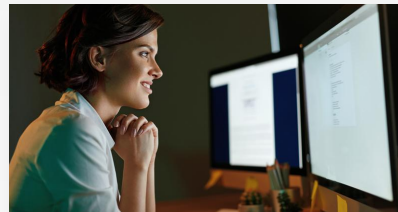
# Signed Acquisition Agreement with Sinergise



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## PLANET TODAY

A leading provider of daily data and insights about Earth

- **Sensor Data**  
Daily Earth imaging—the highest frequency satellite data commercially available.
- **Analysis Ready Data**  
Basemaps, Planet Fusion, machine learning-ready data
- **Planetary Variables**  
Data products that quantify what's happening on Earth

## SINERGISE

A powerful platform for finding, processing, managing, and visualizing EO data from public and private data providers

### Platform Features

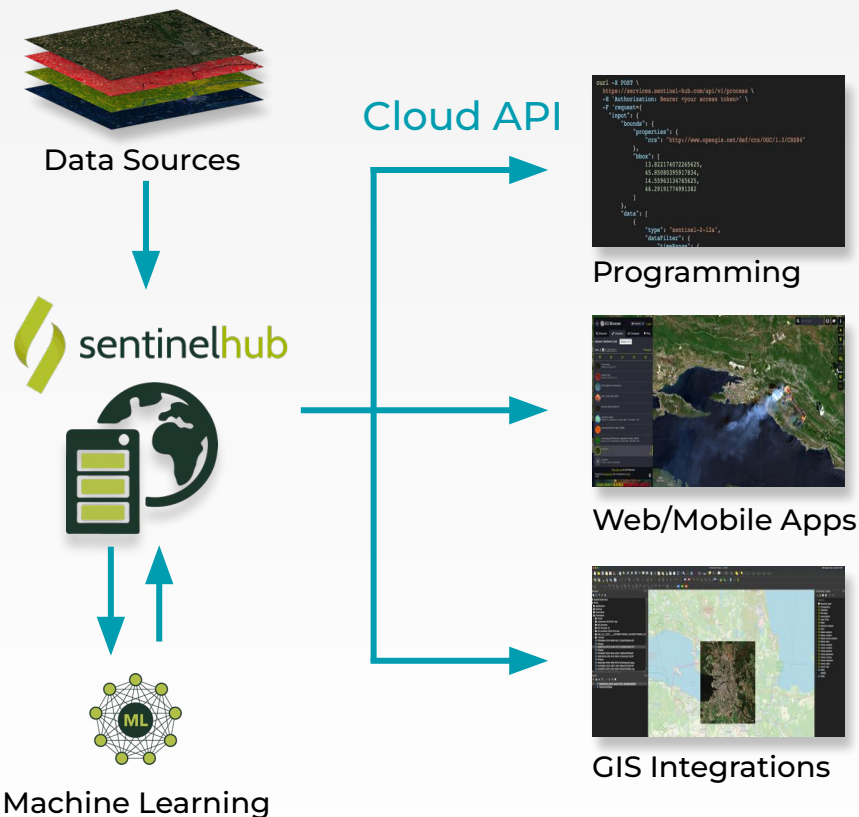
- Integrated commercial data, open data, and bring your own data
- On-the-fly data analysis
- Machine learning
- Scalable cloud APIs to empower application developers

## COMBINED VALUE

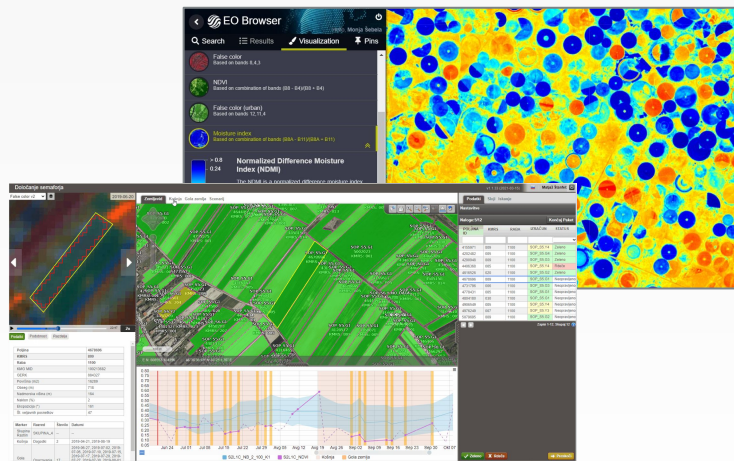
The integration will allow us to provide customers a faster way of getting started with Earth data, speeding time to value.

- Removes barriers to access and allows customers to more easily gain insights from earth data, without having to build their own infrastructure
- Prepares and transforms data for analysis
- Delivers data at scale in the format customers need: Excel, TensorFlow, or as a stream into web, mobile and GIS applications

# Signed Acquisition Agreement with Sinergise



- Enhances data usability and simplicity
- Removes barriers to access for a wider audience to gain insights and value from Earth data
- Expands our addressable market and customer base
- Users include software developers, data scientists and large customers in agriculture and civil government



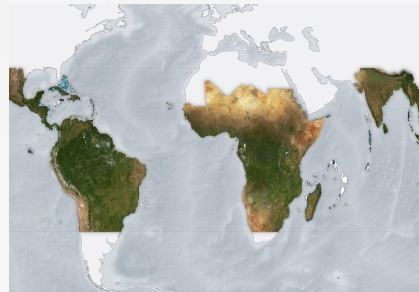
# Mission-Critical Data for a Rapidly Changing Planet



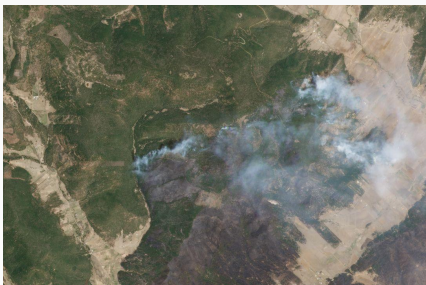
Near-Persistent Monitoring for Defense & Intelligence Analysts



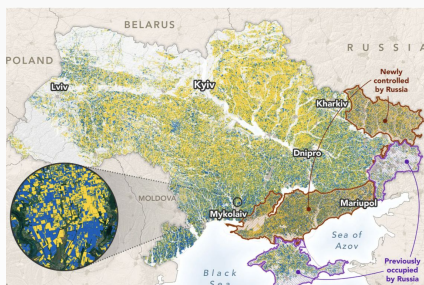
Disaster Response for Flooding



Protecting Global Forest Assets



Wildfire Risk Monitoring for Utility Companies

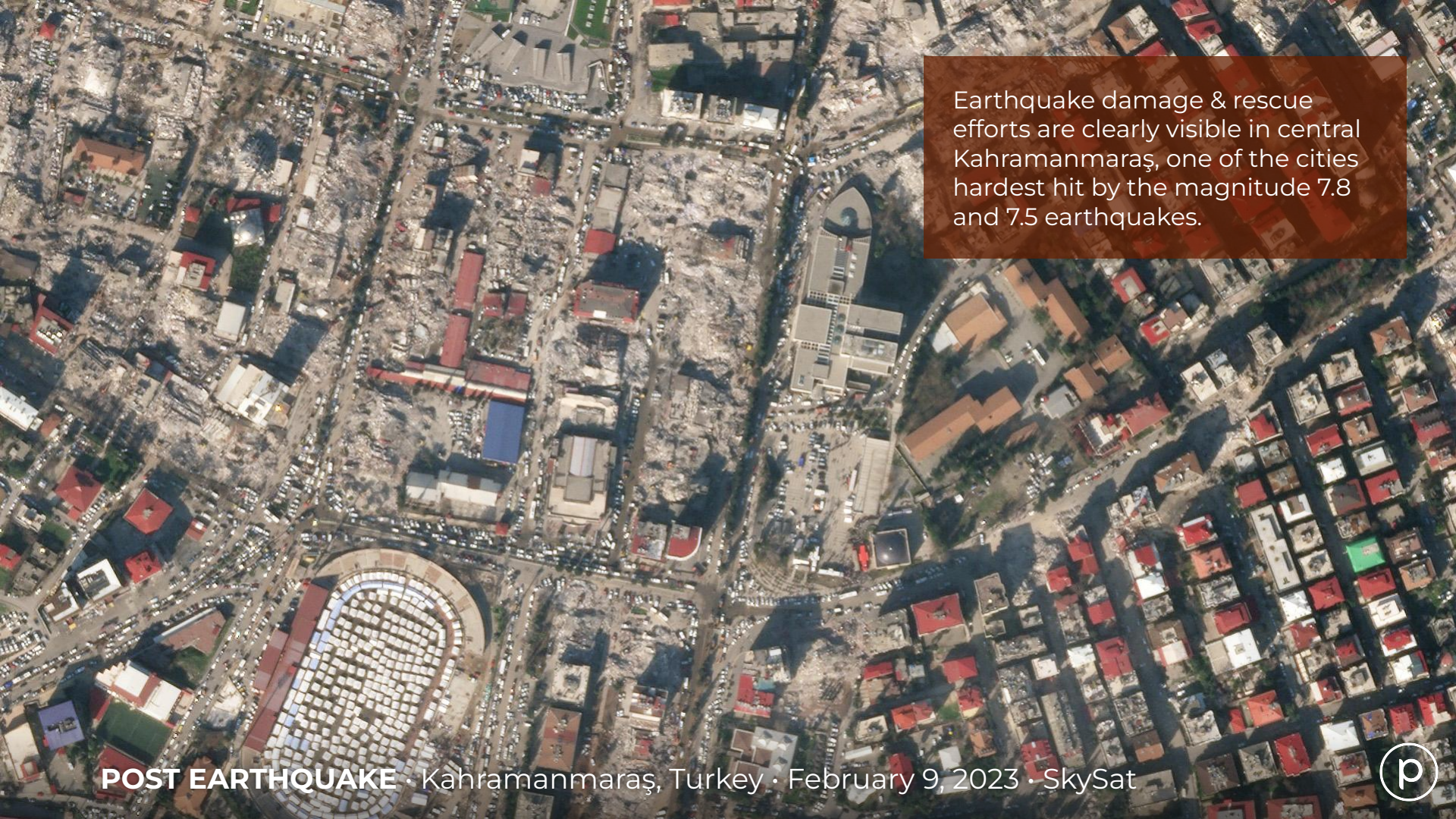


Measuring the Food Security Crisis



Monitoring Sewage and Spillage in Cities





Earthquake damage & rescue efforts are clearly visible in central Kahramanmaraş, one of the cities hardest hit by the magnitude 7.8 and 7.5 earthquakes.






**POST EARTHQUAKE** · Hatay, Turkey · February 12, 2023 · SkySat







ZEP-RE, a reinsurance company based in Nairobi, Kenya, is leveraging Planet's analysis-ready, Surface Reflectance Basemaps to enhance drought risk protection in the Horn of Africa (HOA).

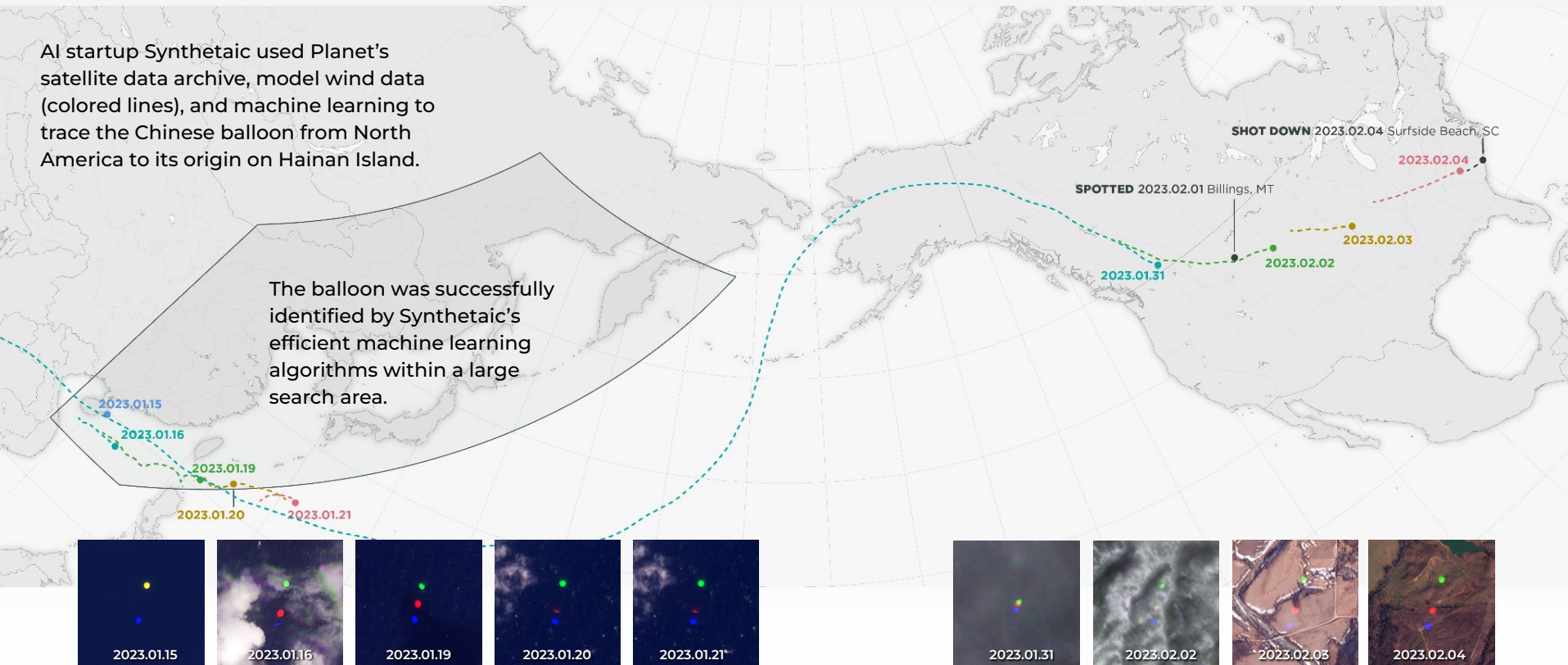
Working with Planet, ZEP-RE aims to expand their insurance program to support over 250,000 pastoralists in the HOA. In the process, they plan to create a drought index that can be customized to locations to determine payout amounts, generate premium rates, and enable faster claims.



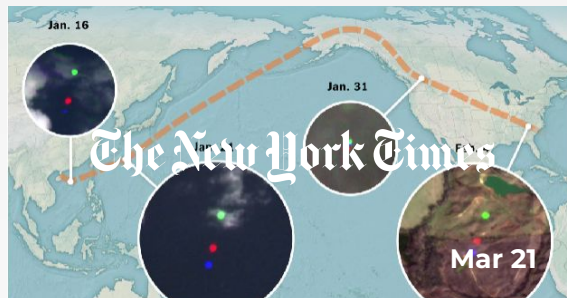
# Tracking the Chinese Balloon

AI startup Synthetiaic used Planet's satellite data archive, model wind data (colored lines), and machine learning to trace the Chinese balloon from North America to its origin on Hainan Island.

The balloon was successfully identified by Synthetiaic's efficient machine learning algorithms within a large search area.



# Planet in the Media



Tracking the Chinese Balloon From Space



How Russia Lost Dozens of Tanks in a Costly Battle in Eastern Ukraine



Planet Labs Satellites Track a Changing Globe



From 'Paradise' to Hell: how a luxury residence in Turkey became an earthquake death trap



The Environmental Scars of Russia's War on Ukraine

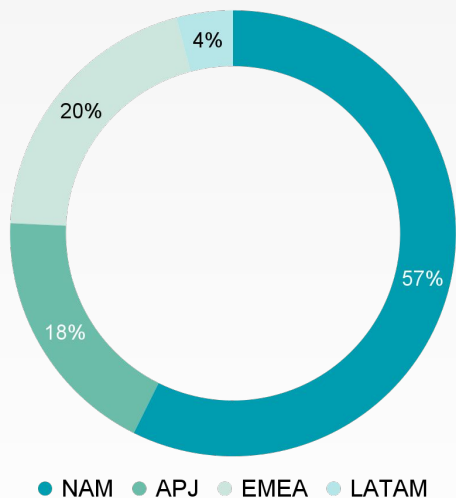


Overview: Doing Well to do Good

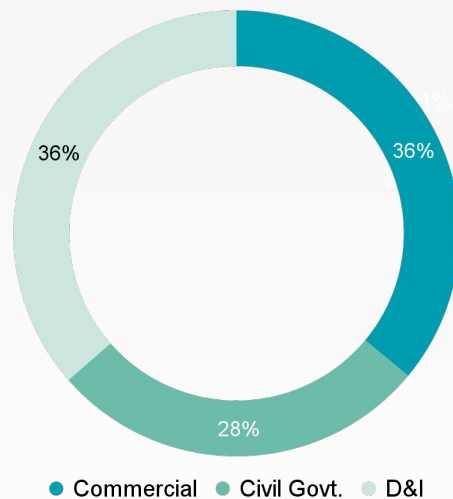


# Diversified Business Mix

FY23 Revenue  
by Geography

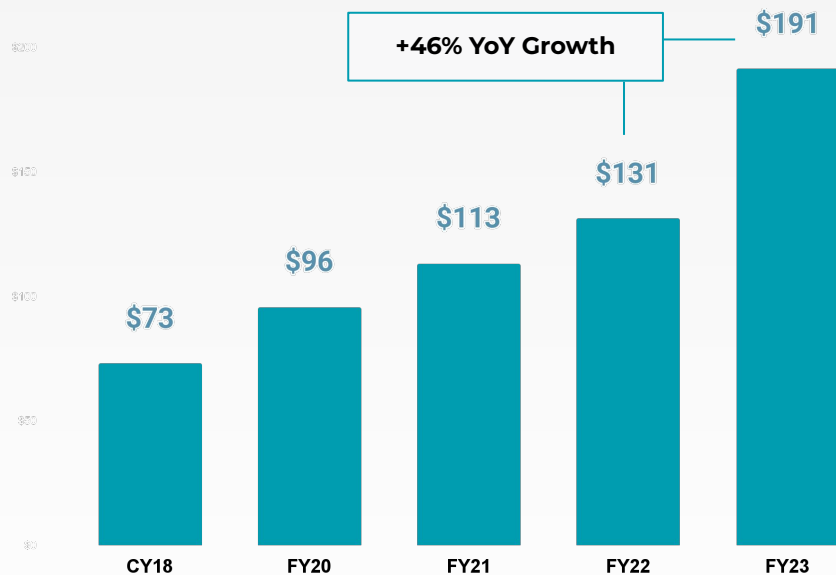


FY23 Revenue  
by Customer Type



# Strong Revenue Growth

## Annual Revenue (\$ in millions)



## Growth Levers

### EXPAND WITH EXISTING CUSTOMERS

- + Strong Net Dollar Retention
- + High Customer Satisfaction

### LAND NEW CUSTOMERS IN CORE MARKETS

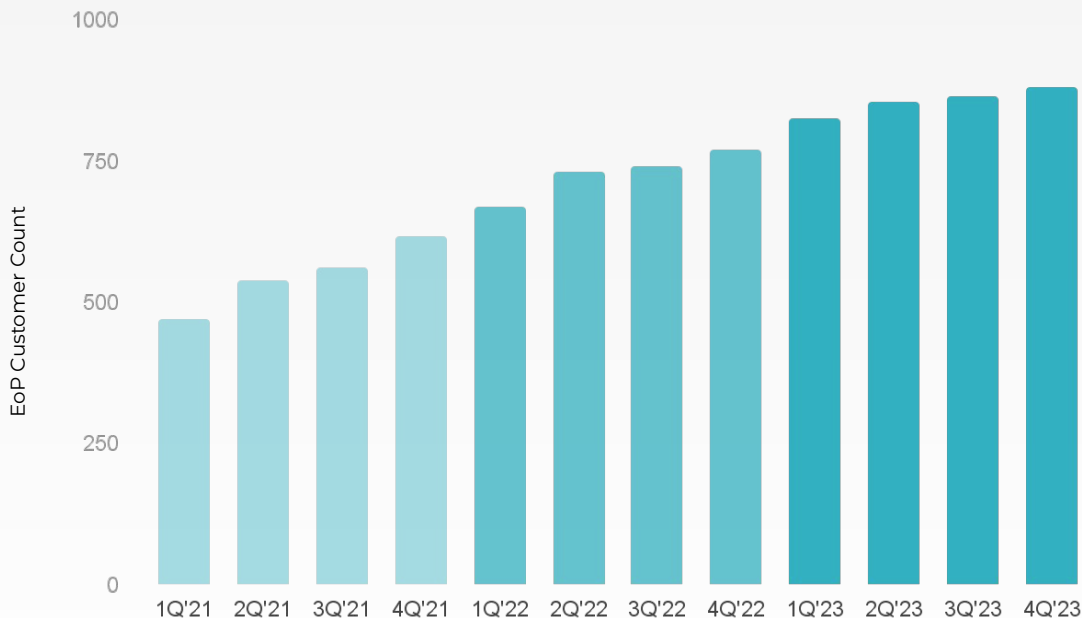
- + Increasing Ramped AEs
- + Driving Pipeline Generation

### NEW PRODUCTS + NEW MARKETS

- + Enhancing Product Usability
- + Improving Product Efficiency
- + Delivering New Solutions

# Growing Customer Base

## Consistent Customer Growth



882

Customers  
EoP 4Q'23

>95%

Annual or Multi-Year  
Contracts  
EoP 4Q'23

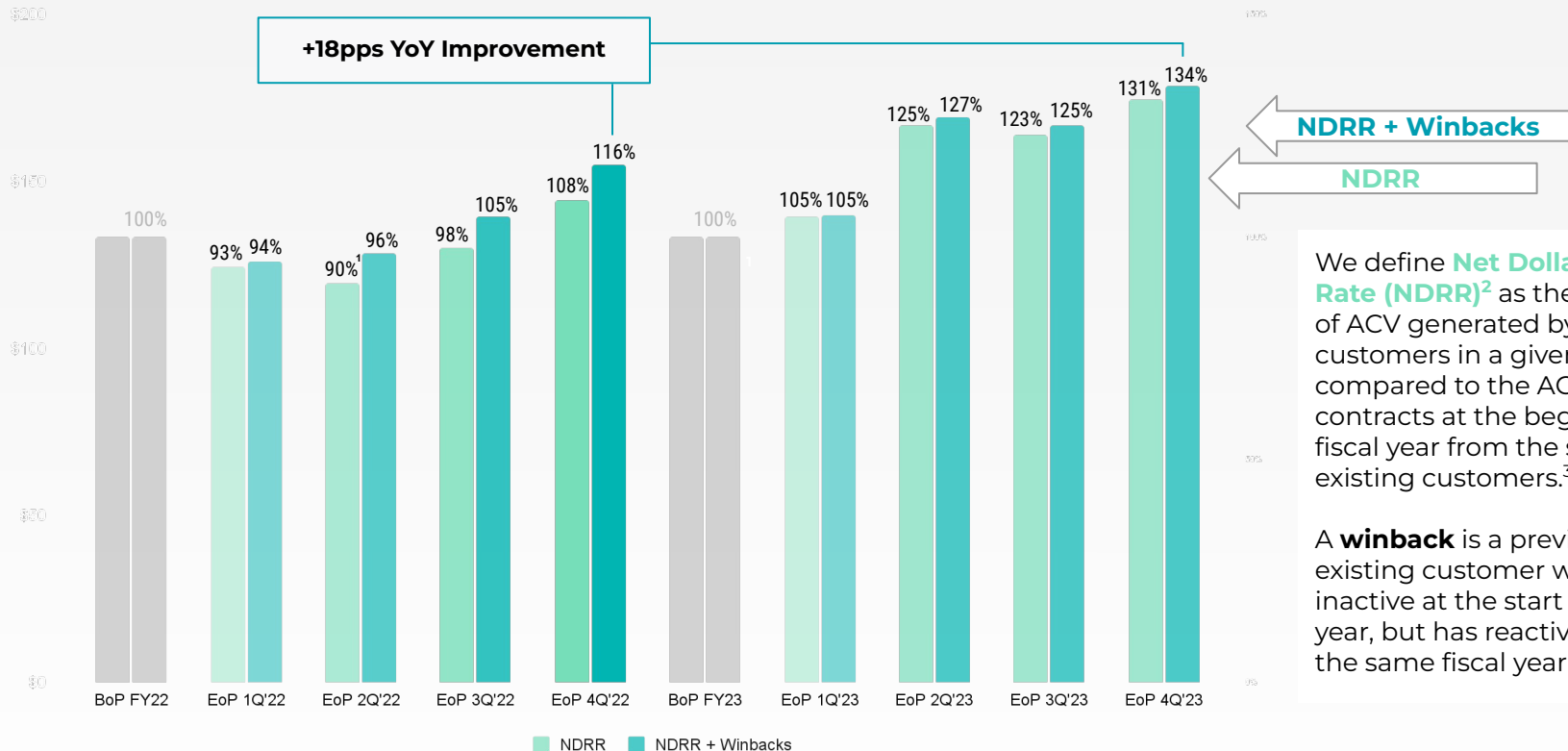
94%

Recurring ACV  
EoP 4Q'23

134%

Net Dollar  
Retention Rate  
Including Winbacks  
EoP 4Q'23

# Driving Customer Expansions



We define **Net Dollar Retention Rate (NDRR)**<sup>2</sup> as the percentage of ACV generated by existing customers in a given period as compared to the ACV of all contracts at the beginning of the fiscal year from the same set of existing customers.<sup>3</sup>

A **winback** is a previously existing customer who was inactive at the start of the fiscal year, but has reactivated during the same fiscal year period.<sup>4</sup>

Note: Planet has a Fiscal Year (FY) ending January 31.

<sup>1</sup> Large customer lost in 2Q'22 due to government takeover by unsanctioned regime

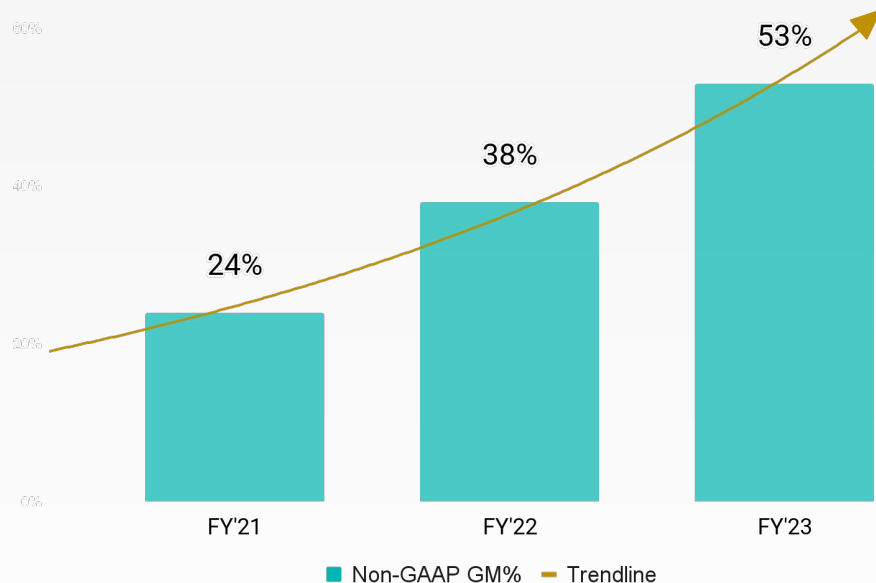
<sup>2</sup> Net Dollar Retention is measured cumulatively from beginning of fiscal year to end of reported period

<sup>3</sup> Existing customers defined as customers with an active contract with Planet.

<sup>4</sup> Reactivation period must be within 24 months from customer's last active contract; otherwise, customer assumed as new.



# Non-GAAP Gross Margin<sup>1</sup> Expands with Scale



## Key Expansion Drivers

- Strong Top-line Growth
- Scalable Data Subscription Model
- Efficiency of Vertically-Integrated Agile Space Missions Model
- Enterprise and Government Customer Success

*Note: Planet has a Fiscal Year (FY) ending January 31.*

*<sup>1</sup> Non-GAAP Gross Margin is defined & calculated as the percentage of Non-GAAP Gross Profit (GAAP Gross Profit adjusted for stock-based compensation and amortization of acquired intangible assets classified as cost of revenue), to revenue during a given period. Definitions of Non-GAAP financial measures and certain reconciliations are included in the appendix to this presentation.*

# Investing for Market Opportunity



## Sales & Marketing

Land & Expand



## Software Engineering

Platform & Analytics



## Next Gen Data Sets

To Meet Growing Market Demand



## Mergers & Acquisitions

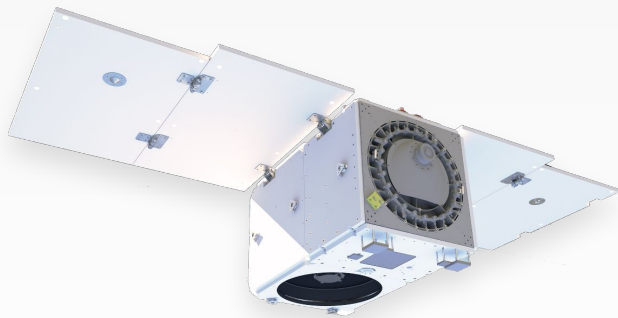
To Accelerate Our Roadmap

# Next-Generation Fleet

High Revisit,  
High Res Data  
Meet Pelican

Planet's next-generation satellite constellation for delivering high-resolution, rapid revisit information – anywhere on the globe.

RESPONSIVE • RAPID REVISIT • HIGHLY PRECISE • INTEROPERABLE



EXPANSIVE  
COVERAGE

UP TO

30

satellites<sup>1</sup>

GREATER  
PRECISION

30

cm  
resolution

MORE  
CAPTURES

UP TO

30

captures  
per day

HIGHER DAILY  
REVISITS

Approximately

30

minute  
revisit time

<sup>1</sup> Does not include initial 2 demonstration satellites planned for FY'24.

# Fiscal 1Q'24 and FY'24 Outlook

	1Q'24	FY'24
Revenue	\$51M - \$54M	\$248M - \$268M
YoY Revenue Growth %	+27% - 35%	+30% - 40%
Non-GAAP Gross Margin % <sup>(1)(3)</sup>	53% - 55%	57% - 61%
Adjusted EBITDA <sup>(2)(3)</sup>	(\$21M) - (\$18M)	(\$47M) - (\$37M)
Capex as a % of Revenue	20% - 24%	18% - 21%

- Strong Top-line Growth Expected for 1Q'24 and FY'24
- High Visibility with >95% Annual or Multi-Year Contracts
- Continued Gross Margin Expansion as the Business Scales
- Investment in GTM, Software and Pelican Next-Generation High Resolution Fleet
- Clear Path to Profitability while Maintaining Competitive Lead in the Market

Note: Planet has a Fiscal Year (FY) ending January 31.

<sup>1</sup> Non-GAAP Gross Margin is defined & calculated as the percentage of Non-GAAP Gross Profit (GAAP Gross Profit adjusted for stock-based compensation and amortization of acquired intangible assets classified as cost of revenue), to revenue during a given period.

<sup>2</sup> Adjusted EBITDA is defined as net loss before the impact of interest income and expense, income tax expense and depreciation and amortization, and further adjusted for the following items: stock-based compensation, change in fair value of convertible notes and warrant liabilities, gain or loss on the extinguishment of debt and non-operating income and expenses such as foreign currency exchange gain or loss.

<sup>3</sup> Planet has not reconciled its Non-GAAP Gross Margin outlook, which is derived from Non-GAAP Gross Profit, and Adjusted EBITDA outlook to their most directly comparable GAAP measures (gross profit and net loss, respectively) because certain items that impact gross profit and net loss, such as stock-based compensation expense and (in the case of Adjusted EBITDA) depreciation and amortization, are uncertain or out of Planet's control and cannot be reasonably predicted. The actual amount of these expenses during the third quarter of fiscal year 2023 and fiscal year 2023 will have a significant impact on Planet's future GAAP financial results. Accordingly, a reconciliation of Non-GAAP Gross Margin outlook and Adjusted EBITDA outlook to gross profit, margin and net loss, respectively, is not available without unreasonable efforts.

An aerial photograph of the Great Barrier Reef, showing the intricate patterns of the coral and the surrounding ocean. A semi-transparent black rectangle is overlaid on the center of the image, containing the word "APPENDIX" in white, bold, sans-serif capital letters.

# APPENDIX

Great Barrier Reef, Australia — July 8, 2016





# Reconciliation of Non-GAAP Financial Measures

(\$ in millions)

## Non-GAAP Gross Margin<sup>1</sup> %

	<u>Three Months Ended</u>		<u>Year Ended</u>		
	January 31, 2022	January 31, 2023	January 31, 2021	January 31, 2022	January 31, 2023
GAAP Gross Profit	\$ 13.9	\$ 29.1	\$ 25.8	\$ 48.2	\$94.0
(+) Stock-Based Compensation	1.6	1.1	0.8	2.3	5.1
(+) Amortization of Acquired Intangible Assets	–	0.4	–	–	1.6
<b>Non-GAAP Gross Profit</b>	<b>\$ 15.5</b>	<b>\$ 30.6</b>	<b>\$ 26.6</b>	<b>\$ 50.5</b>	<b>\$100.7</b>
GAAP Gross Margin %	37%	55%	23%	37%	49%
<b>Non-GAAP Gross Margin %</b>	<b>42%</b>	<b>58%</b>	<b>24%</b>	<b>38%</b>	<b>53%</b>

Note: Planet has a Fiscal Year (FY) ending January 31.

<sup>1</sup> Non-GAAP Gross Margin is defined & calculated as the percentage of Non-GAAP Gross Profit (GAAP Gross Profit adjusted for stock-based compensation and amortization of acquired intangible assets classified as cost of revenue), relative to revenue during a given period.

# Update to Customer Industry Assignments

As part of the Planet sales organization's FY'23 initiative to prioritize industries and use cases, the assignments of customer accounts were reviewed and updated by management. This review process included the re-evaluation of use cases assigned to Planet's customers and resulted in the re-assignment of certain customers. Management will continue to review and update industry assignments as we sell more solutions with increasingly diverse applications, sell more through our partner network, and our customer demands for our data continue to evolve. This can result in further reclassification of customers based on management's understanding of the end customer uses at the time of evaluation.

The tables below reflect the assignments of customers based on our prior industry assignments and new industry assignments. The largest customer movement between industries was a European customer focused on climate and environmental monitoring that moved from the Commercial category to Civil Government category.

## Prior Industry Assignments

	FY22	1Q'23	2Q'23	3Q'23	4Q'23	FY23
<b>Commercial</b>	45%	43%	40%	41%	39%	41%
<b>Civil Govt.</b>	33%	27%	25%	24%	27%	26%
<b>D&amp;I</b>	22%	30%	36%	34%	34%	34%

## Updated Industry Assignments

	FY22	1Q'23	2Q'23	3Q'23	4Q'23	FY23
<b>Commercial</b>	38%	39%	37%	36%	34%	36%
<b>Civil Govt.</b>	39%	31%	25%	28%	27%	28%
<b>D&amp;I</b>	23%	31%	38%	36%	39%	36%

# Definitions

## **Non-GAAP Financial Measures**

**Non-GAAP Gross Profit and Non-GAAP Gross Margin:** The Company defines and calculates Non-GAAP Gross Profit as gross profit adjusted for stock-based compensation expenses and amortization of acquired intangible assets classified as cost of revenue, and Non-GAAP Gross Margin as the percentage of Non-GAAP Gross Profit to revenue.

**Adjusted EBITDA:** The Company defines and calculates Adjusted EBITDA as net loss before the impact of interest income and expense, income tax expense and depreciation and amortization, and further adjusted for the following items: stock-based compensation; change in fair value of convertible notes and warrant liabilities; gain or loss on the extinguishment of debt; and non-operating income and expenses such as foreign currency exchange gain or loss.

## **Other Key Metrics**

### **Percent of Recurring ACV**

The Company defines Annual Contract Value ("ACV") for contracts of one year or greater as the total amount of value that a customer has contracted to pay for the most recent 12 month period for the contract. For short-term contracts (contracts less than 12 months), ACV is equal to total contract value. The Company defines Percent of Recurring ACV as the dollar value of all data subscription contracts and the committed portion of usage-based contracts divided by the total dollar value of all contracts in its ACV Book of Business at a specific point in time. The Company defines ACV Book of Business as the sum of the ACV of all contracts that are active on the last day of the period pursuant to the effective dates and end dates of such contracts. The Company believes Percent of Recurring ACV is a useful metric for investors and management to track as it helps to illustrate how much of its revenue comes from customers that have the potential to renew their contracts over multiple years rather than being one-time in nature. In calculating Percent of Recurring ACV, management applies judgment as to which customers have an active contract at a period end for the purpose of determining ACV Book of Business, which is used as part of the calculation of Percent of Recurring ACV.

# Definitions

## EoP Customer Count

The Company defines EoP Customer Count as the total count of all existing customers at the end of the period. It defines existing customers as customers with an active contract with the Company at the end of the reported period. For the purpose of this metric, the Company defines a customer as a distinct entity that uses its data or services. The Company sells directly to customers, as well as indirectly through its partner network. If a partner does not provide the end customer's name, then the partner is reported as the customer. Each customer, regardless of the number of active opportunities with the Company, is counted only once. For example, if a customer utilizes multiple products of the Company, the Company only counts that customer once for purposes of EoP Customer Count. A customer with multiple divisions, segments, or subsidiaries are also counted as a single unique customer based on the parent organization or parent account. The Company believes EoP Customer Count is a useful metric for investors and management to track as it is an important indicator of the broader adoption of its platform and is a measure of its success in growing its market presence and penetration. In calculating EoP Customer Count, management applies judgment as to which customers are deemed to have an active contract in a period, as well as whether a customer is a distinct entity that uses the Company's data or services.

## Net Dollar Retention Rate including Winbacks

The Company defines Net Dollar Retention Rate including winbacks as the percentage of ACV generated by existing customers and winbacks in a given period as compared to the ACV of all contracts at the beginning of the fiscal year from the same set of existing customers. A winback is a previously existing customer who was inactive at the start of the fiscal year, but has reactivated during the same fiscal year period. The reactivation period must be within 24 months from the last active contract with the customer; otherwise, the customer is assumed as a new customer. We believe this metric is useful to investors as it captures the value of customer contracts that resume business with the Company after being inactive and thereby provides a quantification of the Company's ability to recapture lost business. Management applies judgment in determining the value of active contracts in a given period, as set forth in the definition of ACV above. Management uses this metric to understand the adoption of our products and long-term customer retention, as well as the success of marketing campaigns and sales initiatives in re-engaging inactive customers.

## Capital Expenditures as a Percentage of Revenue

The Company defines capital expenditures as purchases of property and equipment plus capitalized internally developed software development costs, which are included in our statements of cash flows from investing activities. The Company defines Capital Expenditures as a Percentage of Revenue as the total amount of capital expenditures divided by total revenue in the reported period. Capital Expenditures as a Percentage of Revenue is a performance measure that we use to evaluate the appropriate level of capital expenditures needed to support demand for the Company's data services and related revenue, and to provide a comparable view of the Company's performance relative to other earth observation companies, which may invest significantly greater amounts in their satellites to deliver their data to customers. The Company uses an agile space systems strategy, which means we invest in a larger number of significantly lower cost satellites and software infrastructure to automate the management of the satellites and to deliver the Company's data to clients. As a result of the Company's strategy and business model, the Company's capital expenditures may be more similar to software companies with large data center infrastructure costs. Therefore, the Company believes it is important to look at the level of capital expenditure investments relative to revenue when evaluating the Company's performance relative to other earth observation companies or to other software and data companies with significant data center infrastructure investment requirements. The Company believes Capital Expenditures as a Percentage of Revenue is a useful metric for investors because it provides visibility to the level of capital expenditures required to operate the Company and the Company's relative capital efficiency.

# Media Credits

## Slide 16:

- The New York Times, March 20, [Tracking the Chinese Balloon From Space](#)
- The Wall Street Journal, March 9, [How Russia Lost Dozens of Tanks in a Costly Battle in Eastern Ukraine](#)
- CNN, March 1, [Planet Labs Satellites Track a Changing Globe](#)
- Financial Times, February 28, [From 'Paradise' to Hell: how a luxury residence in Turkey became an earthquake death trap](#)
- Politico, February 22, [The Environmental Scars of Russia's War on Ukraine](#)
- CNBC "Investing in Space", January 26, [Overview: Doing Well to do Good](#)